Operation and Training Memorandum No. 4 Ministry of Home Security, Whitehall, London London, S.W. 1. 7th May, 1940 Operational Control at Air Raid Incidents. 1. General 1. This memorandum deals with the direction and control of the Police, Fire and Air Raid Precautions Services at air raid incidents. A clear understanding of the machinery of control is essential. It must always be remembered that any delay in handling the units of any Service or releasing them when they are no longer needed may cripple the operations of the Service at some other point. The members of each of the Services mentioned will work under the direction of the officers of their own Service. It is a duty of officers of each Service to understand the functions of the others and to ensure effective co-operation. The principal functions of the several Services in connection with air raid incidents are summarised below. Those of the Police and Fire Services are applications of their normal functions to emergency conditions. 2. The circumstances in which an air raid incident may develop will vary very widely, but the following main stages can be distinguished: (a) the call for help:
(b) the first attendance: (c) building up the help: and, in most cases, (d) establishment of an Incident Post. As a rule the need for help will first become apparent to the police, the fire brigade or an air raid warden, and one of these Services will generally be first on the scene. On the first attendance, the three essentials are: (a) quick reconnaissance: b) correct reporting: (c) prompt action pending the arrival of reinforcements. These duties should be carried out immediately by the representative of the Service first on the spot. The building up of the forces needed on the scene will be for the Services concerned, the despatch of the A.R.P. Services being directed from the Control or Report Centre. II. The Police Service The police are responsible for taking charge of the general situation at and near the scene of any air raid incident, as regards saving life, protecting property, controlling the movements of persons and vehicles on the roads, preventing panic or other uncontrolled movements and maintaining morale. Their duties accordingly include the following, so far as occasion may arise:-(a) Controlling the movements of, and the position taken up by, all vehicles, with the object of securing, so far as practicable, ready means of access and egress according to the requirements of the respective services.

(b) Controlling the movements of spectators, would-be helpers, persons escaping from damaged or burning buildings etc. and checking any panic movement. (c) Taking part in rescue and first aid work, in advance, if necessary, of the fire brigade, rescue or casualty services. (d) Calling for help, through the wardens' service or any other appropriate means. (e) In case of contamination, or suspected contamination, by gas, preventing the approach of unauthorised persons, or persons not properly protected, especially on the down-wind side; seeing that windows of any occupied building in the danger area are kept closed and that occupants keep indoors. (f) Preventing approach we unexploded bombs or shells, except by persons authorised to deal with them. (g) Preventing approach to or entry of damaged and dangerous buildings, without good reason, (h) Seeing that any dead are covered from the public gaze and that steps are taken to remove the bodies as soon as possible. (i) Generally extending help and encouragement to persons who are injured, rendered homeless or panic stricken. III. The Fire Service The Fire Service is responsible for fire fighting and will also co-operate with the A.R.P. Services, so far as the primary duty of fire fighting will permit. The senior officer of the Fire Service present at a fire is, by law, responsible for the control of all operations for extinguishing The regular or Auxiliary Fire Service Officer in charge of the first unit to arrive must accordingly take charge of the fire fighting operations, unless and until relieved by a senior officer. His first duties will be -(a) to ascertain the general fire situation, especially as to the exact situation of the fire and the risk of its spreading; (b) to decide on his plan of action and what assistance will be required; (c) to get all available fire units to work, so far as necessary and to send for assistance, if required; (d) to record (if possible with a sketch map) any necessary particulars. So far as necessary for fire fighting, Fire Service units have priority of movement, but must not unnecessarily block roads or hamper the movements of other vehicles. Hose ramps must be employed wherever necessary to facilitate the movement of vehicles over lines of charged hose. After an air raid, while there is still risk of outbreaks of fire, fire patrols or other fire parties on the roads and not actually engaged in fire fighting will maintain their patrol or other fire duties and not engage in other operations without specific directions from or on behalf of the Chief Officer of the Fire Brigade. should, however, at once report any occurence where assistance from another service seems to be required.